

## SUPERVISOR TOOLKIT

REFERENCE TOOL FOR SUPERVISORS

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- Special thanks to Rachel Plaggenberg for the website creation.

### I'M A SUPERVISOR, WHAT DO I DO NOW?



# THE IMPORTANCE OF CREATING A SUPERVISOR TOOLKIT

More often than not supervisors are thrown into the role of supervision with no resources on how to successfully lead.

- Promoted with no previous supervision
- Additional responsibilities that come with supervision
- One stop shop for all reference material
- People leave jobs due to their supervisor
- 20 Reasons why people quit their jobs <a href="https://medium.com/@checkli/why-employees-quit-20-stats-employers-need-to-know-b921c253f767">https://medium.com/@checkli/why-employees-quit-20-stats-employers-need-to-know-b921c253f767</a>
  - 92% of employees said that would be more likely to stay with their job, if their bosses would show **more empathy**. Source: <u>Businesssolver</u>
  - 30% of employees would consider quitting if they were **unhappy at work**, and 79% of employees said their **bosses** didn't care about their happiness level.

Source: One 4All

- When surveyed, 76% of employees who **don't feel valued** at work are seeking other job opportunities. Source: Lifeworks
- When surveyed, 82% of employees said they'd be more loyal, and less likely if they had more **flexible jobs**. Source: <u>Flexjobs</u>

### SKILLSET NEEDED

- Communication Styles
- Time Management
- Cultivating a Team
- Supervisor Self-Assessments
- Basic Skills



### **HOW TO ACCESS**

- The supervisor Toolkit will be located on the DMH Intranet. <a href="https://intranet.state.mo.us/dmhonline/">https://intranet.state.mo.us/dmhonline/</a>
- Click on the Professional Development icon on the right. Click on the Supervisor Tool Kit icon.
- <a href="https://intranet.state.mo.us/dmhonline/professional-development-opportunities/supervisor-toolkit/">https://intranet.state.mo.us/dmhonline/professional-development-opportunities/supervisor-toolkit/</a>.















### **COMMUNICATION STYLES**

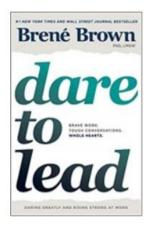
#### **Communication Styles**

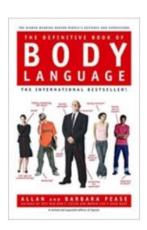
#### **Books**

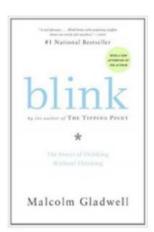
Dare to Lead by Brene Brown

The Definitive Book of Body Language by Allan & Barbara Pease

Blink: The Power of Thinking without Thinking by Malcolm Gladwell







#### **Videos**

Six Tips for Supervisors and Managers (when to talk in person or email)

Adjusting your Communication Style

Communication Skills — Transitioning from Technical Professional to Manager

Communicating Authentically as a Leader — Communication Tips Weekly

Addressing Difficult Conversations — Working with Creative Millennials

Transitioning from Manager to Leader

Manage vs. Facilitate

### TIME MANAGEMENT



Quick Links

Divisions

Central Office

State Operated Facilities

MO.gov

DMH Web

**Community Operations** 

Online Services

Find an Agency

#### Time Management

#### **Videos**

Finding Work-Life Fit

**Time Management Fundamentals** 

**Time Management for Managers** 

Organizing your Emails in Outlook

Time Management with Calendar and Tasks

**Time Management for Managers** 

### **CULTIVATING A TEAM**

**Ouick Link** 

Divisions

Central Office

State Operated Facilities

**Community Operations** 

#### **Cultivating a Team**

#### **How to Handle Conflict**

**Books** 

The Skilled Facilitator by Roger Schwarz

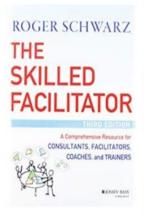
Primal Leadership by Daniel Goleman, Richard Boyatzis, and Annie McKee

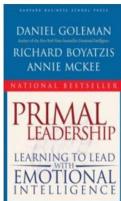
Conflict Management for Managers by Susan S. Raines

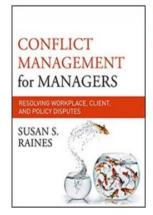
Second Edition: Conflict Management for Managers by Susan S. Raines

Video

**Conflict Resolution** 









### SUPERVISOR SELF ASSESSMENT

### **Supervisor Self-Assessments**

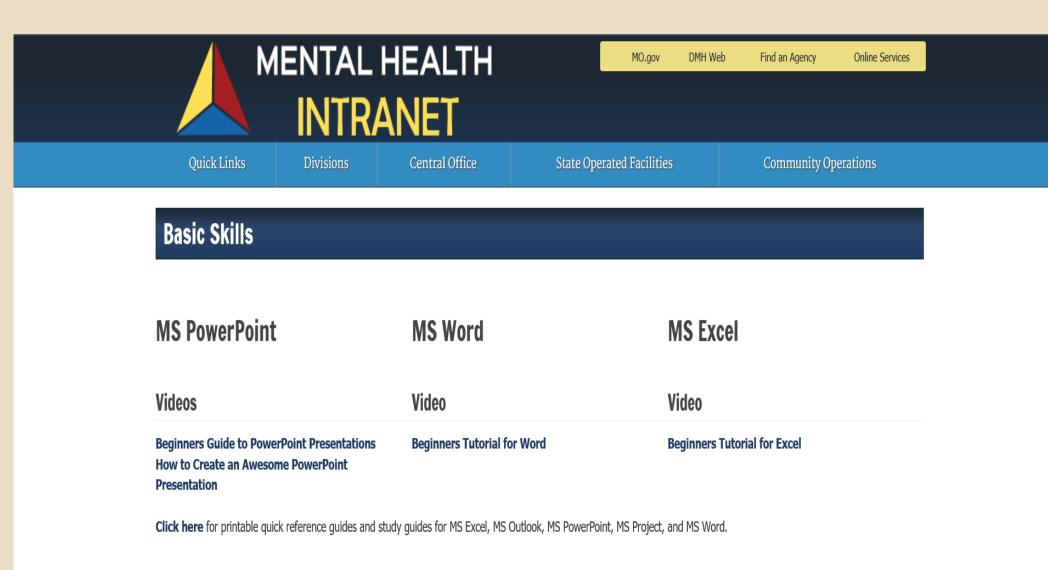
#### **Questionnaires**

Leadership Style Questionnaire
Emotional Intelligence Questionnaire
Least Preferred Coworker Scale
Situational Leadership Self-Assessment
Authentic Leadership Self-Assessment Questionnaire
Inspirational Leadership Self-Assessment

#### **Personality Test**

DISC (Dominance, Influence, Steadiness and Compliance) Test

### **BASIC SKILLS**



### **MORE RESOURCES**



#### **External Resources**

MindTools

## Questions???